| Railway Association Association des chemins de fer du Canada | Effective Date: | Approved by (First, Last, Title): |
|---|-------------------|-----------------------------------|
| Issuing Department: Environment and Programs | Revision Date: | Date Approved: |
| Title: Content Calendar- Communications Action Plan | Version Number: 1 | Signature: |

Content Calendar- Communications Action Plan

| Title of Communication | Recipient of Communication | Responsible Person/ Department | Frequency |
|-----------------------------|--|---|--|
| Environmental Policy | New hires Existing personnel (when necessary) Contractors Visitors External stakeholders | HR Manager/ Supervisors Procurement Visitor Escorts Communications Department | New hires- (new hire package) Existing employees-when changes occur to the policy (email communication/ distribution) Existing employees- if deemed necessary from a competency evaluation (manager/ supervisor review) Contractors- (contractor package) Visitors- (part of initial sign in and policy acknowledgement) External Stakeholders- (Website communication or public visibility of RAC policy) update when changes are made |
| Compliance Obligations | New hires Existing personnel Contractors Visitors | Managers/Supervisors Visitor/ contractor Escorts | New hires- (new hire package) Existing personnel – annual review (part of environmental regulations and compliance training) and if deemed necessary from a competency evaluation (manager/supervisor review) Contractors/ Visitors- (first visits, annual review with escort-obligations applicable to them) |
| Environmental Objectives | New hires Existing personnel Contractors Visitors External Stakeholders | Managers/Supervisors Visitor/ contractor Escorts Communications Department | New hires- (new hire package) Existing personnel – annual review (part of General Environmental Management System Training) and if deemed necessary from a competency evaluation (manager/ supervisor review) Contractors/ Visitors- (first visits, annual review with escort- objectives applicable to them) External Stakeholders- (Website communication or public visibility of objectives) update when changes are made |

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| Environmental Aspects and Impacts | New hires Existing personnel Contractors Visitors External Stakeholders | Managers/Supervisors Visitor/Contractor Escorts Communications Department | New hires- (new hire package) Existing personnel – annual review (part of General Environmental Management System Training) and if deemed necessary from a competency evaluation (manager/ supervisor review) Contractors/ Visitors- (first visits, annual review with escort- aspects and impacts applicable to them) External Stakeholders- (Website communication or public visibility of objectives) update when changes are made |
| EMS Working Team Meetings | Existing employees (summary information as applicable) Top management | EMS Working team members | Monthly or as required to communicate changes |
| Intranet Publications | All internal employees | EMS working team members Communications department | Ongoing- used to disclose information regarding the EMS to any existing internal employee |
| Updates to any EMS Policies or Procedures | All internal employees Contractors (as applicable) Visitors (as applicable) | EMS working team members Communications department | Ongoing- used to disclose information regarding the EMS to any exciting internal employee |
| Public Promotions (sustainability reports, environmental achievements, participation in public events) | | | |
| Health and Safety Committee Meetings | | | |

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